











INDEX

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- FRANCISCO SÁ CARNEIRO AIRPORT EXTENSION OF TAXIWAY F
- LISBON REGION AIRPORT CAPACITY- HUMBERTO DELGADO AND MONTIJO AIRPORTS









GROUP VINCI



CONTRACT

- VINCI Energies
- Eurovia
- VINCI Construction



CONCESSIONS

- VINCI Autoroutes
- VINCI Airports
- Other concessions



GROUP VINCI

O Key numbers VINCI Airports









GROUP VINCI

A growing Airport Network

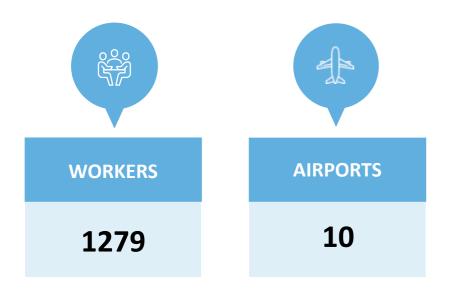




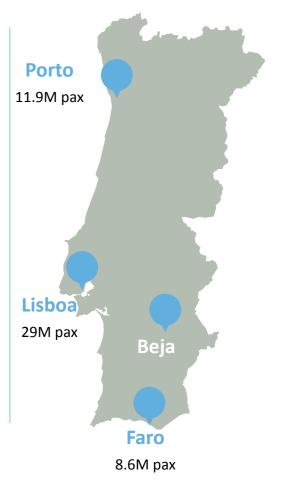


ANA – AIRPORTS OF PORTUGAL

In **2013**, **VINCI** purchases **ANA** from Portuguese State.

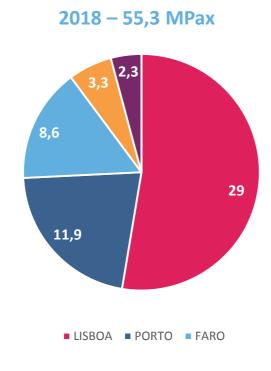




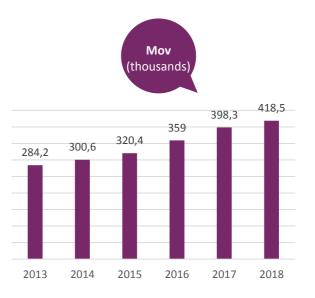




ANA – AIRPORTS OF PORTUGAL







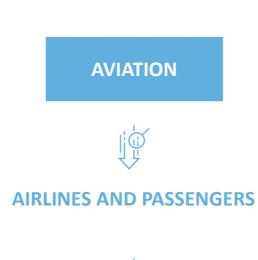


ANA – AIRPORTS OF PORTUGAL

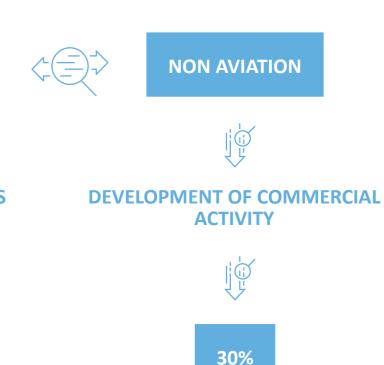
ANA BUSINESS











ANA - AIRPORTS OF PORTUGAL

The growing business2018 – The new Routes



+8 DESTINATIONS
+5 AIRLINES



+10 DESTINATIONS **+5** AIRLINES



+6 DESTINATIONS
+1 AIRLINE



+4 DESTINATIONS +1 AIRLINE



+2 DESTINATIONS
+2 AIRLINES







GOAL

- Improve the operational efficiency
- Minimize the Runway Occupancy Time (ROT)
- Increase the capacity of the airport from 20 Mov/h to 32 Mov/h to accommodate the traffic growth

MAIN WORKS

- Extension of the taxiway F
- New Rapid Exit Taxiway





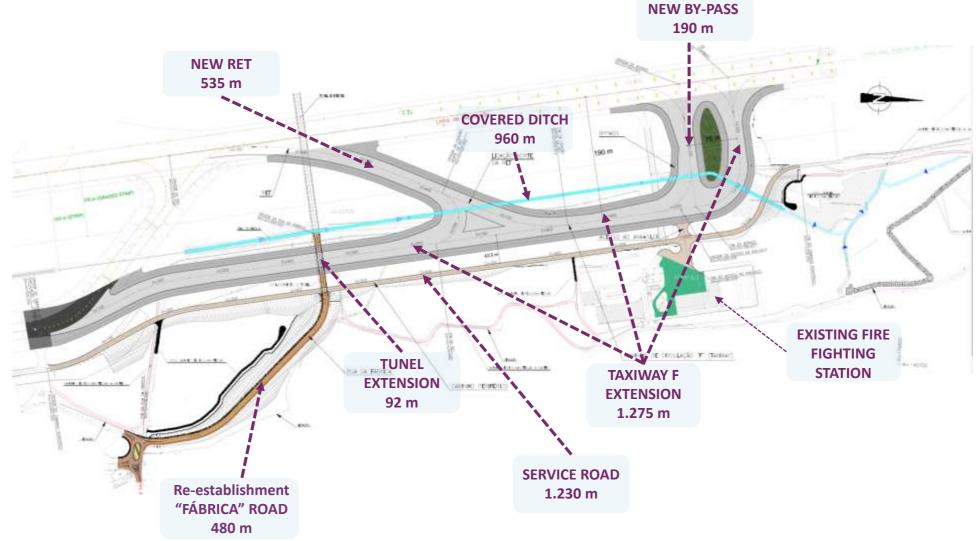










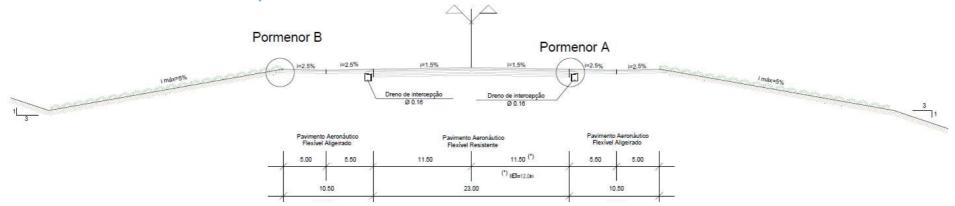






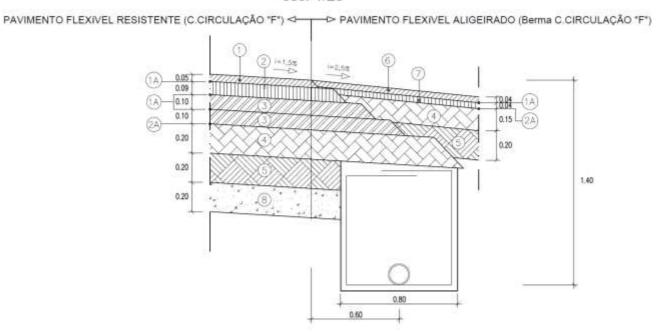


TYPICAL CROSS SECTION – TAXIWAY F, BY-PASS AND RET



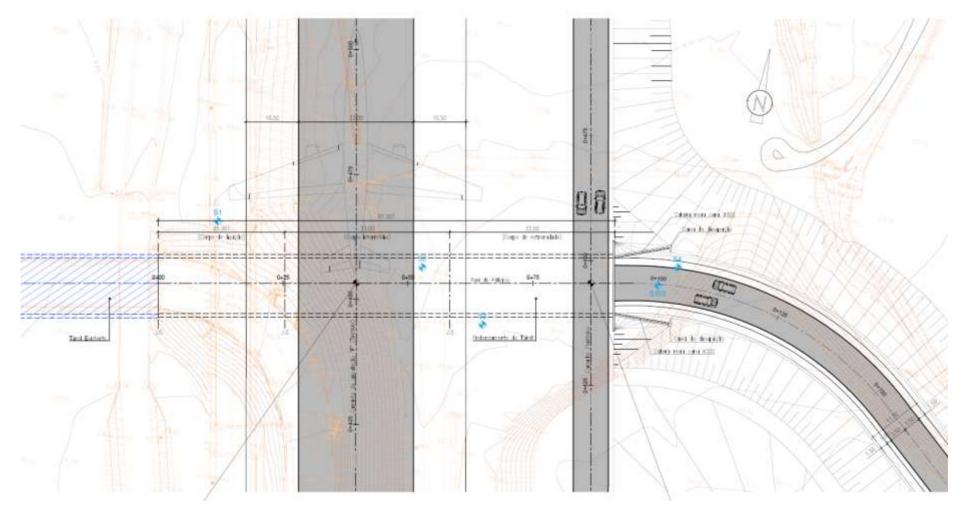
Pormenor A

esc: 1/25



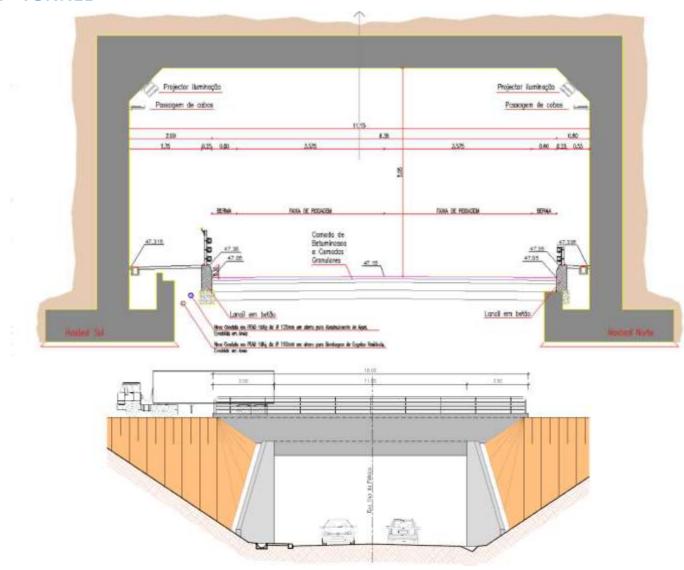


TUNNEL GENERAL LAYOUT



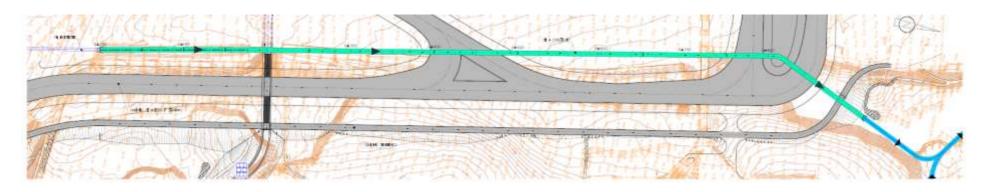


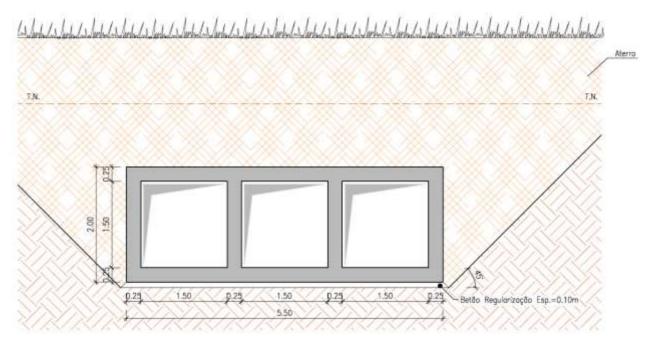
TYPICAL CROSS SECTION - TUNNEL





GENERAL LAYOUT AND TYPICAL CROSS SECTION - COVERED DITCH







MAIN WORKS

- O Demolitions
- General earthworks Deforestation, Cut and fill
- Storm water drainage
- Pavements
- Landscaping
- Jet blast deflectors
- Fences and airside perimeter road
- Markings
- AGL network
- Road markings & signage
- Foundations and concrete structures (Tunnel and Covered Ditch)





HUMBERTO DELGADO AND MONTIJO AIRPORTS





HUMBERTO DELGADO AIRPORT





TRAFFIC MPax

2014	2015	2016	2017	2018
18,1	20,1	22,4	26,8	29



MAX CAPACITY

+ 50%



LISBON AIRSPACE CAPACITY

Airspace Capacity

Lisbon current Airspace Capacity
38-40 mvt/h at Humberto Delgado Airport



Maximum Airspace Capacity of Lisbon in the Final Phase of the Concession (2062)

Humberto Delgado 48 mvt/h



Montijo 24 mvt/h

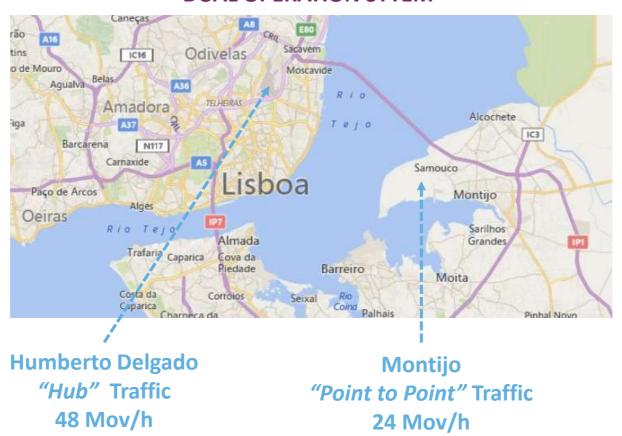


LISBON AIRSPACE CAPACITY

15 Fev 2017: MoU

ANA responsible for 2 Airports solution for Lisbon Region Airport Capacity

DUAL OPERATION SYTEM





MONTIJO AIRPORT



DESCRIPTION	2022	2032	2062
PAX (MPA)	7,8	10	17.4
MOV/H	18	21	24
STANDS	20	24	36

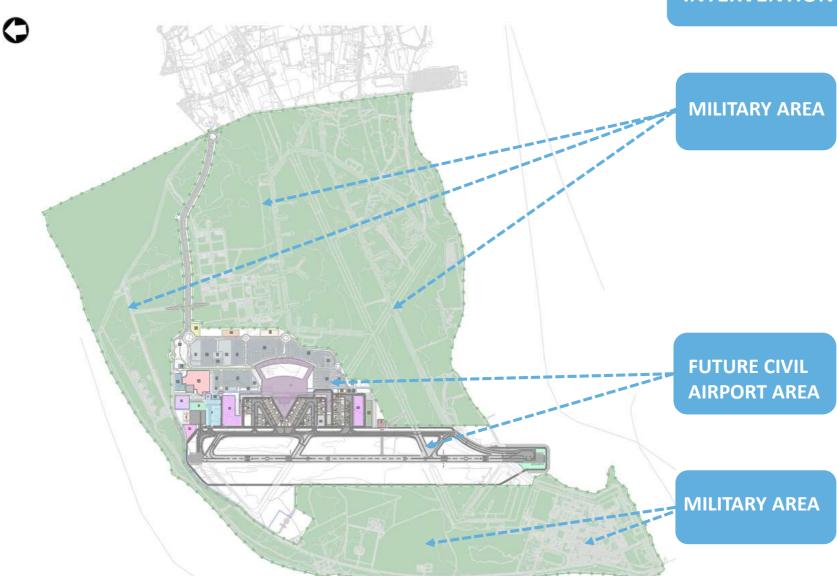
STRATEGY:

- OPERATIONAL EFICCIENCY (25 MIN TURNAROUNDS)
- **NEW GENERATION TERMINAL** (NEW TECHNOLOGY)
- ENVIRONMENTAL SUSTAINABILITY
- ECONOMIC EFFICIENCY
- PASSENGER EXPERIENCE (REINFORCING THE PASSENGER WELFARE DURING THE AIRPORT JOURNEY)



INTERVENTION AREA

MONTIJO AIRPORT



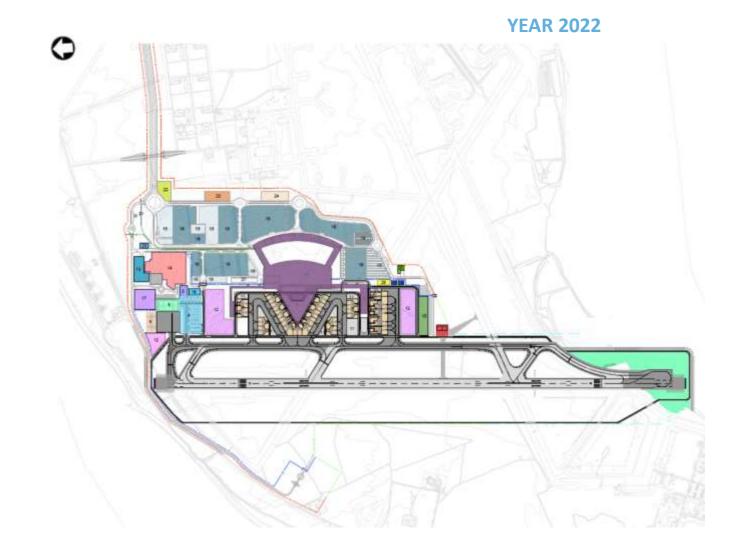




MONTIJO AIRPORT

THE MASTERPLAN CONSIDERED:

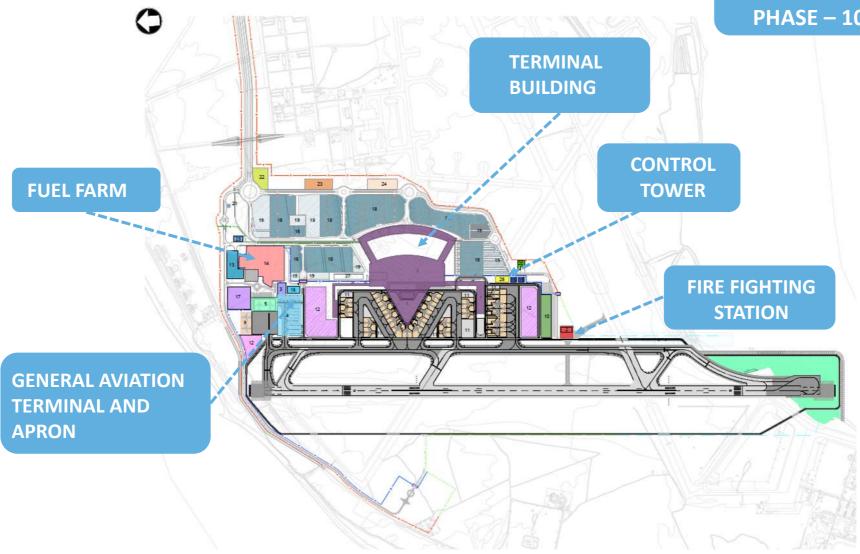
- "POINT TO POINT" TRAFFIC
- CODE "C" AIRCRAFTS OPERATION
- FUTURE EXPANSION UNTIL 2062
- SUPPORT OPERATIONS BUILDINGS
- CODE "E" AIRCRAFT OPERATION IF NEEDED (EMERGENCY OR DIVERGENCE CASES)

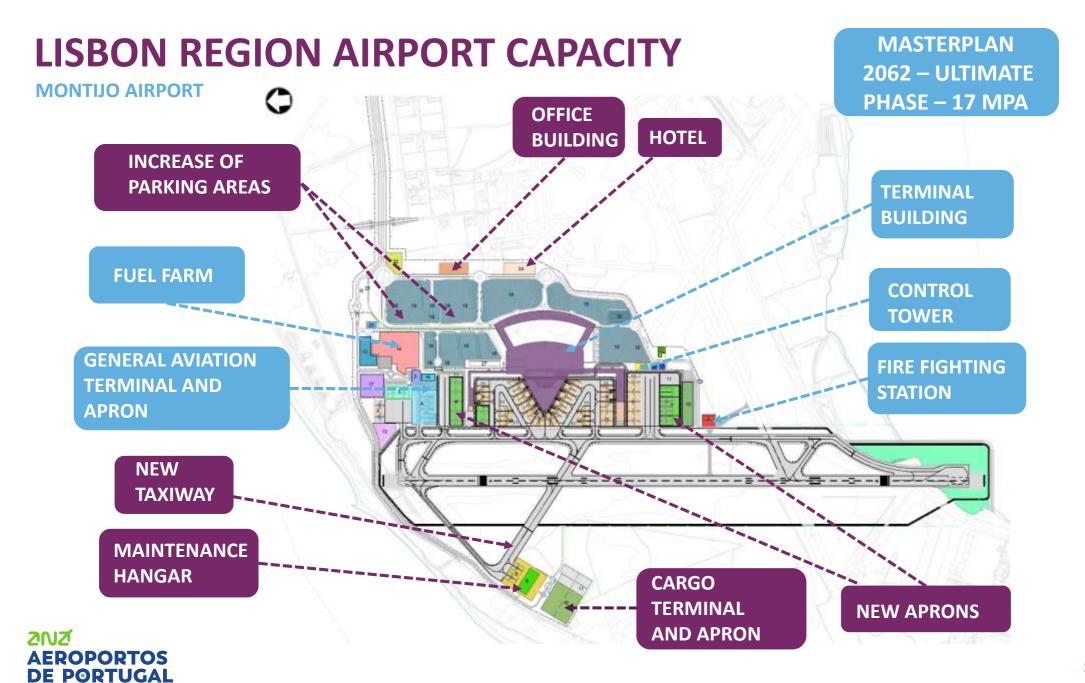




MONTIJO AIRPORT

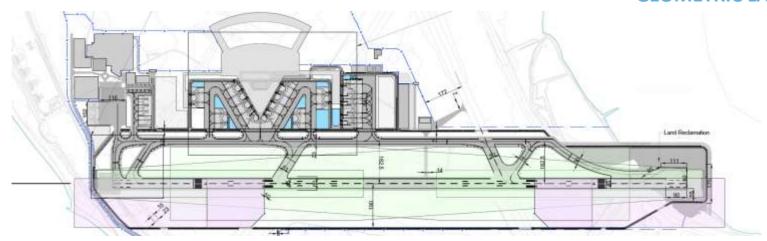
MASTERPLAN 2022 – OPENING PHASE – 10 MPA





MONTIJO AIRPORT

GEOMETRIC LAYOUT - AIRSIDE



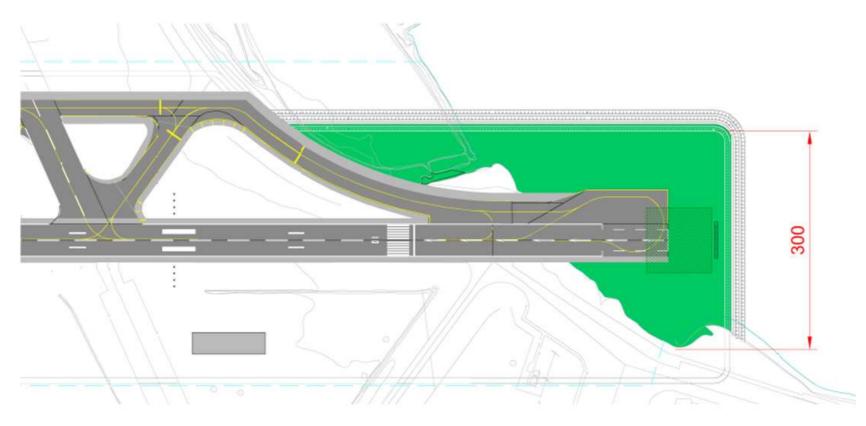
Item	Descrição	
RWY Commercial/civil	Runway 01/19 (Existing) – 4 E (Aerodrome Reference Code)	
Declared Distances	TORA: 2400m, LDA: 2050m, RESA: 90x90, STRIP: 2430m x 300m	
ILS System and aproach lighting	Cat II/III	
Taxiway	TWY prepared for CODE E aircrafts	
Contact and Remote Stands (%)	70/30 (17 contact and 7 remote/2032; 25 contact and 11 remote in 2062)	
Operation	"point to point" airlines	
Apron Stands	CODE C, A319, A320, A321, B737, and 2 CODE E in MARS stands	



MONTIJO AIRPORT

RUNWAY EXTENSION

EXISTING RUNWAY 01-19 EXTENSION \approx (330 x 300m)







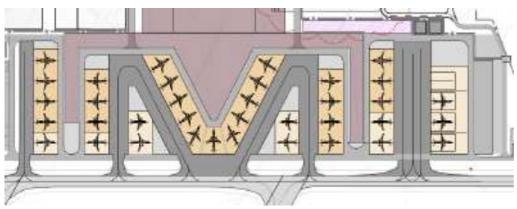
MONTIJO

"M" SHAPE OPTION WITH CENTRAL PROCESSOR

- OPERATIONAL EFFICIENCY (BHS location + Aircraft easy circulation)
- HIGH QUALITY PAX EXPERIENCE
- MINIMUM DISTANCES + CLEAR FLOWS
- THE SIZING WAS BASED ON THE PEAK HOUR FOR 2032:

DEPARTURES: 1965 PAX/h ARRIVALS: 1949 PAX/h

 $N \leftarrow S$



3 LEVEL TERMINAL:

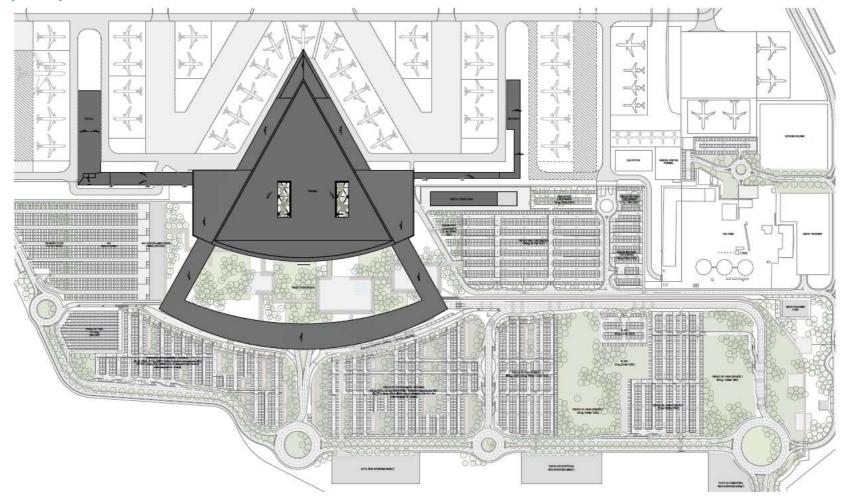
- Level 0 (Pax Processing)
- Mezzanine (Storage and Technical Areas)
- Level 1 (Pax Processing)
- **CENTRAL AREA:** Retail + F&B + SCHENGEN Pre-boarding rooms
- **NORTH PIER** SCHENGEN Preboarding rooms
- SOUTH PIER SCHENGEN and NON SCHENGEN pre-boarding rooms (Flexible Pier)





MONTIJO AIRPORT

• General Layout (2022)





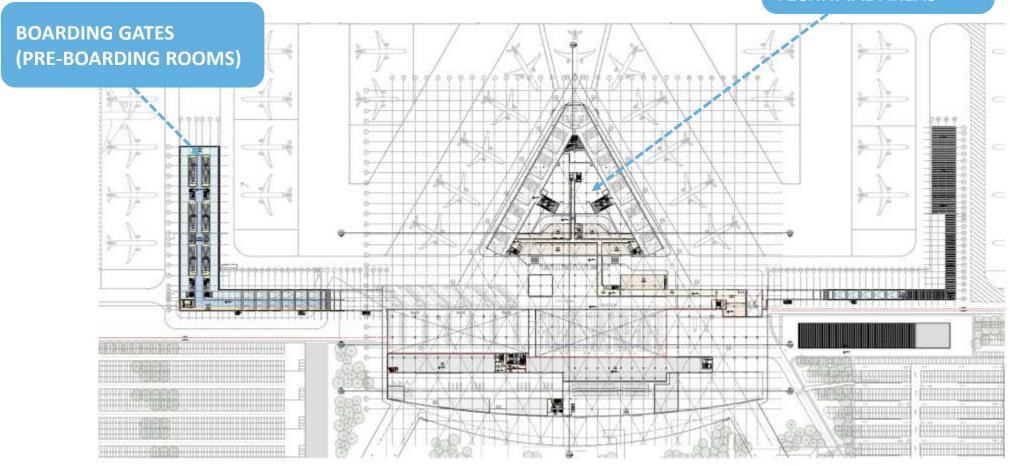
BOARDING GATES MONTIJO AIRPORT (PRE-BOARDING Terminal – Arrivals – Level 0 (APRON LEVEL) ROOMS) **BAGGAGE RECLAIM AREA BHS – BAGGAGE HANDLING SYSTEM -DEPARTURES CHECK-IN**



MONTIJO AIRPORT

Terminal – Mezzanine – Intermediate Level

RETAIL + F&B SUPPORT STORAGE AND TECHNICAL AREAS

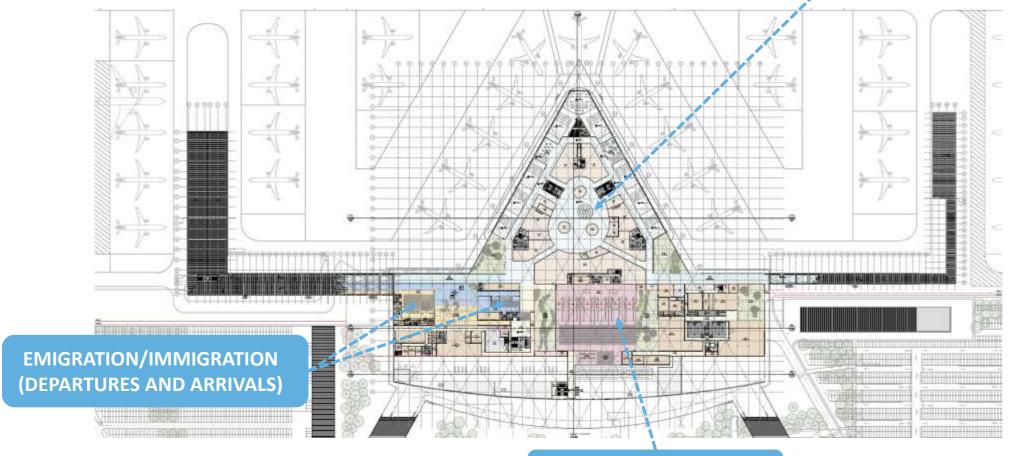




MONTIJO AIRPORT

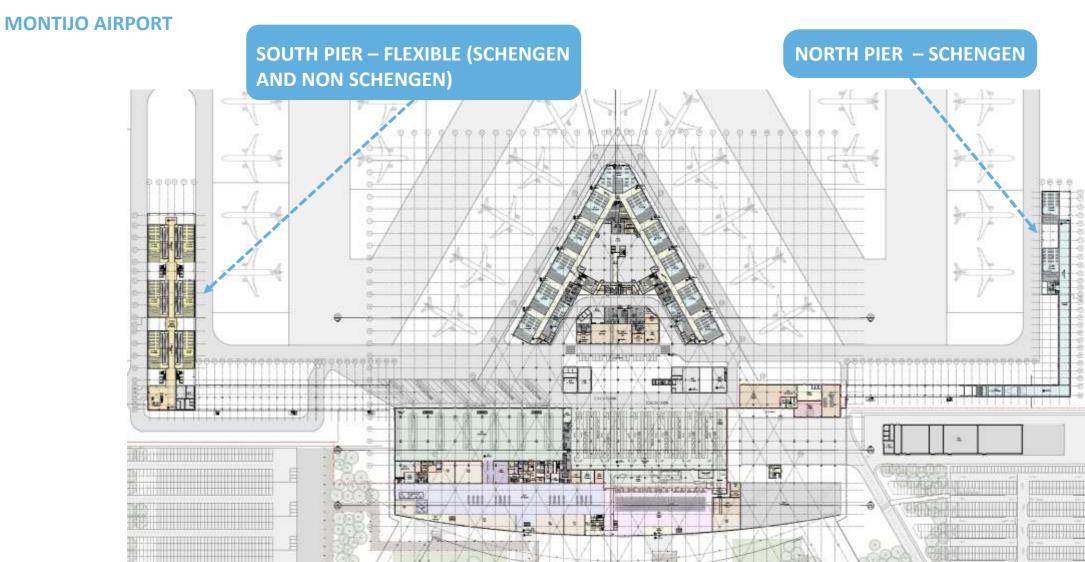
Terminal – Departures – Level 1

SCHENGEN BOARDING
AREA + COMMERCIAL AREA





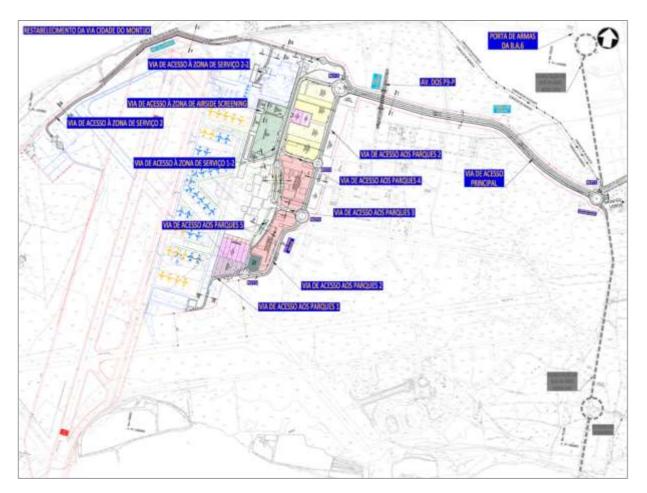
SECURITY CONTROL AREA





MONTIJO AIRPORT

O Landside



MAXIMIZE THE EFFICIENCY OF VEHICLE AND PEOPLE FLOWS CONTRIBUTING TO THE PAX QUALITY LEVEL OF SERVICE

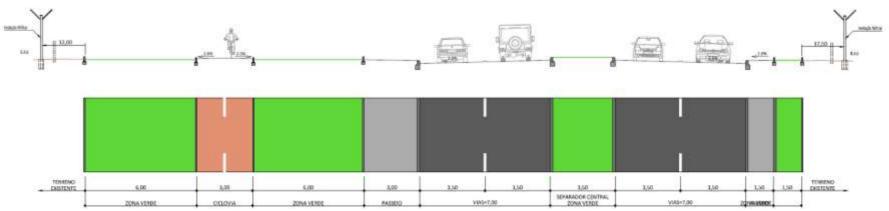
- ROAD NETWORK (main access road, distribution, secondary and return routes)
- PARKING LOTS (Pax, Staff, Service, etc)
- DEPARTURES AND ARRIVALS CURBSIDE (Táxi, Kiss & Fly, Bus + Shuttle to connect to Cais do Seixalinho)
- EXTERNAL INFRASTRUCTURES
 CONNECTIONS: Water, Electricity, Gas,
 Telecommunications



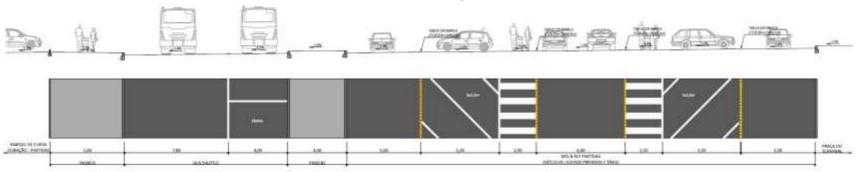
MONTIJO AIRPORT

Landside – Road Network

Transversal Profile Main access road



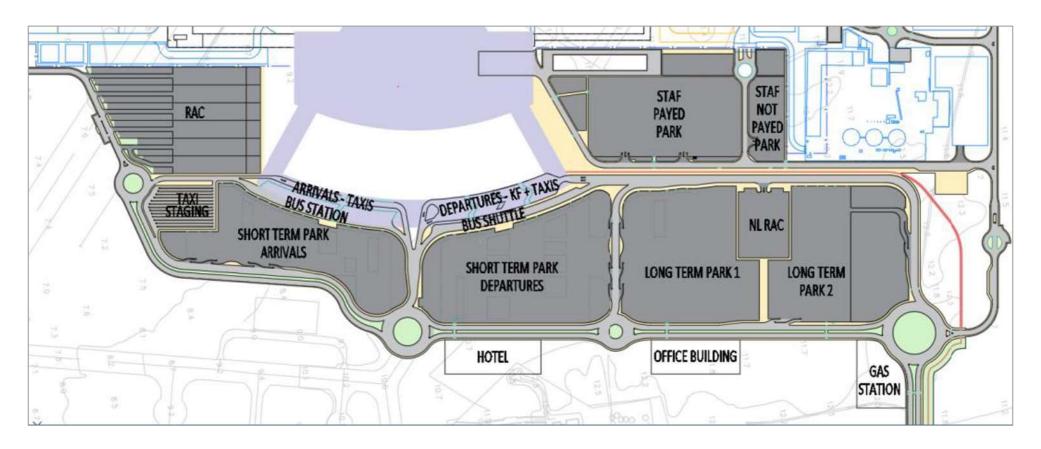
Transversal Profile Kiss & Fly





MONTIJO AIRPORT

Landside – Parking





MONTIJO AIRPORT

ZNZ

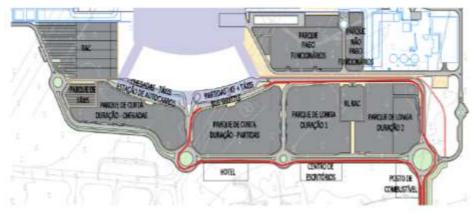
AEROPORTOS

DE PORTUGAL

Landside – Road Network - Flows



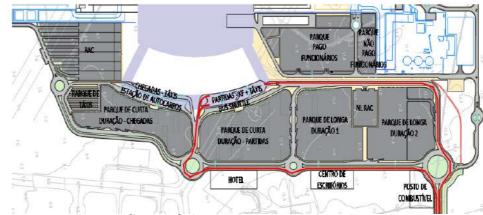
Circulation flow of private vehicles using the very short stay passenger drop off zone in the departures area ("Kiss & Fly")



Circulation flow of the "shuttle" bus



Circulation flow of private vehicles inbound and outbound to/from the long And short stay parking lots in the departures area

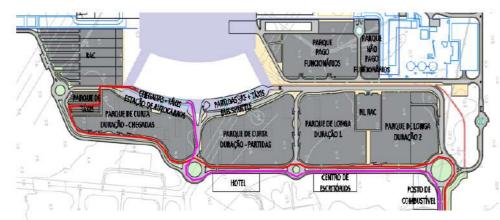


Circulation flow of the taxis inbound and outbound to/from the departures area



MONTIJO AIRPORT

Landside – Road Network - Flows



Circulation flow of Inbound and outbound taxis in the arrivals area (passing through the taxi parking facility)



Circulation flow of private vehicles inbound and outbound to/from the short stay car park in the arrivals area



Tourist buses circulation flow



Circulation flow of the taxis inbound and outbound to/from the departures area



MONTIJO AIRPORT

Montijo - Accessibilities

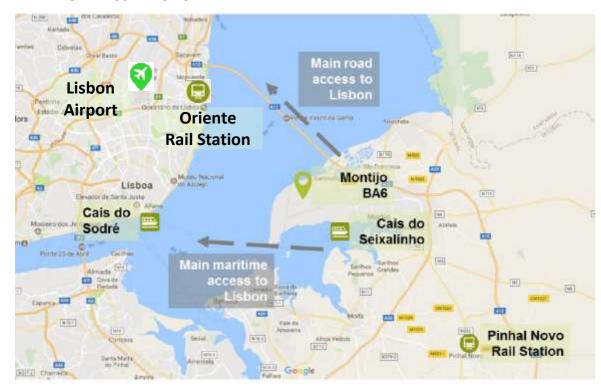




MONTIJO AIRPORT

GOAL:

- TO GUARANTEE AN EFFICIENT PASSENGER EXPERIENCE, WITH REDUCED TIMES AND COSTS
- ROAD CONNECTION
- FLUVIAL CONNECTION



AEROPORTOS DE PORTUGAL THE DEVELOPED STUDIES FOR ACCESSIBILITIES INVOLVED THE FOLLOWING ENTITIES:

IP, MUNICIPALITIES OF ALCOCHETE AND MONTIJO, LUSOPONTE AND TRANSTEJO

MAIN POINTS TO BE DEVELOPED:

- DIRECT CONNECTION TO LISBON THROUGHT THE VASCO DA GAMA BRIDGE
- NEW ACESS ROAD CONNECTION BETWEEN A12/PI1 AND MONTIJO AIRPORT
- SET OF COMPLEMENTARY ROAD INFRASCTRUCTURES CONSTITUTED BY THE LOCAL AND MUNICIPAL NETWORK
- REFURBISHMENT OF THE CURRENT CONDITIONS AT CAIS DO SEIXALINHO TO ASSURE THE FLUVIAL CONNECTION BETWEEN MONTIJO AIRPORT AND LISBON (CAIS DO SODRÉ)

MONTIJO AIRPORT

Montijo – Road Connection

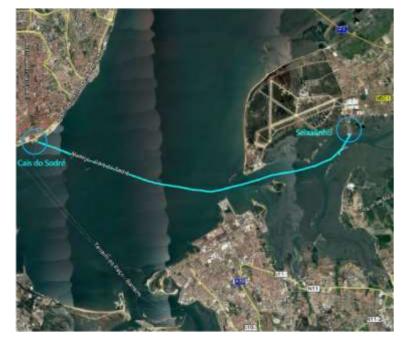


- NEW DIRECT CONNECTION TO THE VASCO DA GAMA BRIDGE
- IMPROVEMENT OF THE LOCAL NETWORK
- IMPROVEMENT OF THE CONNECTION ROAD TO CAIS DO SEIXALINHO



MONTIJO AIRPORT

Montijo – Fluvial Connection





PRELIMINARY STUDY OF THE FLUVIAL CONNECTION TO THE MONTIJO AIRPORT

MINIMUM OPERATING CONDITIONS TO MAKE A COMPETITVE CONNECTION:

- 3 CONNECTIONS BY DIRECTION PEAK HOUR WORKING DAYS
- 2 CONNECTIONS BY DIRECTION —PEAK HOUR WEEKENDS
- CONNECTION TIME: 20 MIN
- CONNECTION POINT IN LISBON CAIS DO SODRÉ FLUVIAL TERMINAL





MONTIJO AIRPORT

O 3D Images





HUMBERTO DELGADO AIRPORT

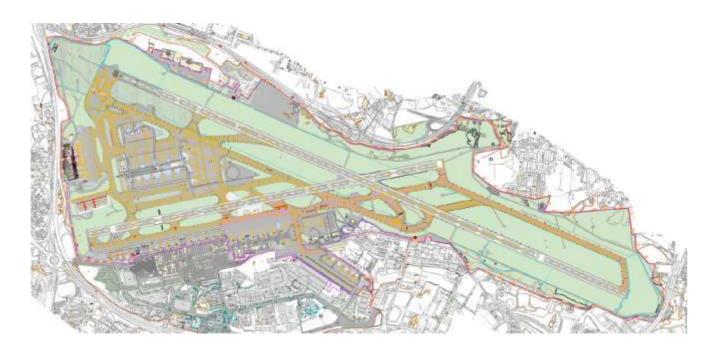




HUMBERTO DELGADO AIRPORT

GOAL:

TO INCREASE COMPETITIVENESS AS A HUB AND ENSURE THAT THE INFRASTRUCTURE HAS CAPACITY TO SUPPORT THE GROWTH OF AIRLINES AND INCREASE THEIR OPERATIONAL EFFICIENCY



CURRENT SITUATION

- NUMBER OF CONTACT STANDS: LESS THAN 30%
- NON-OPTIMIZED TRANSFER FLOWS HIGH DISTANCES AND HIGH TIME PATHS FOR PAX – MTC – Minimum Conecting Time
- LARGE DISTANCES AND TRAVEL TIMES OF BAGGAGE TRANSFERS
- PASSAPORT CONTROL WITH WAITING TIMES INCOMPATIBLE WITH AN EFFICIENT HUB OPERATION
- VERY SMALL WAITING AREAS NEAR THE BOARDING ROOMS
- LOW FLEXIBILITY TO ACCOMODATE DIFFERENT TYPES OF AIRCRAFTS
- LIMITED FLEXIBILITY FOR SIMULTANEOUS PUSHBACKS
- LACK OF OPTIMIZATION OF THE AIRSIDE FOR TRAFFIC FLOODING



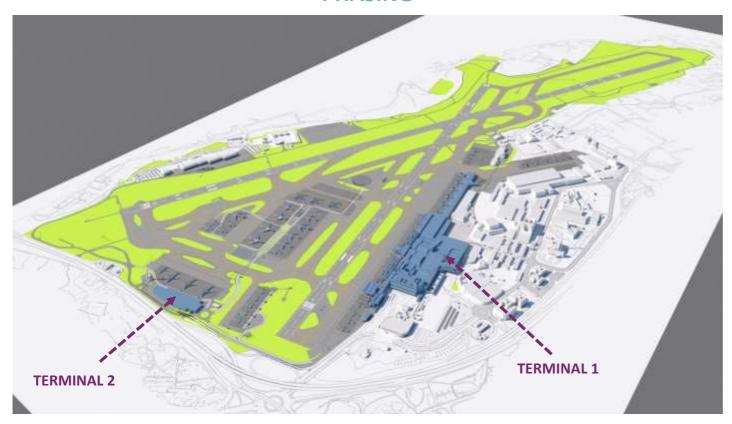


DE PORTUGAL

HUMBERTO DELGADO AIRPORT

Humberto Delgado Airport Development

PHASING



CURRENT LAYOUT

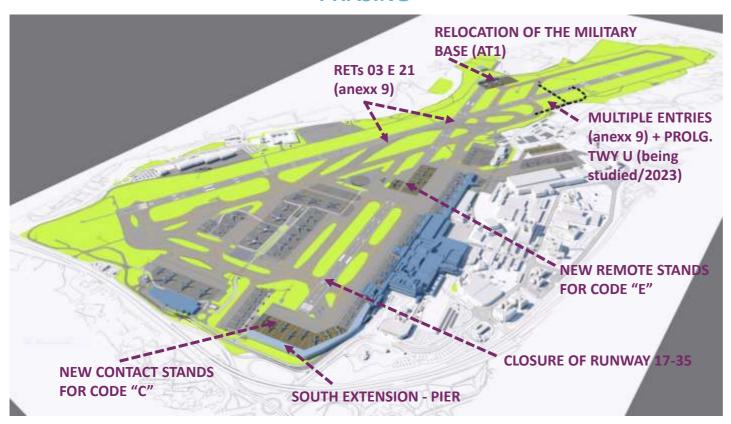
TOAL STANDS	72
CONTACT	24
REMOTE	48
RACIO	33/67



HUMBERTO DELGADO AIRPORT

O Humberto Delgado Airport Development

PHASING



PHASE A - 2019-2021

- CLOSURE OF THE RUNWAY 17-35
- CONSTRUCTION OF THE TERMINAL SOUTH EXTENSION
- CONSTRUCTION OF NEW CONTACT STANDS FOR CODE "C", TO SOUTH
- CONSTRUCTION OF NEW STANDS IN FRONT OF THE NORTH PIER FOR CODE "E" AIRCRAFTS
- RELOCATION OF AT1



HUMBERTO DELGADO AIRPORT

Humberto Delgado Airport Development

PHASING



PHASE B - 2022-2025

Ultimate Stage – Until 2062

• CONSTRUCTION OF THE NEW PARALLEL TWY (1st PHASE)



HUMBERTO DELGADO AIRPORT

Humberto Delgado Airport Development

PHASING



PHASE C - 2026-2032

Ultimate Stage – Until 2062

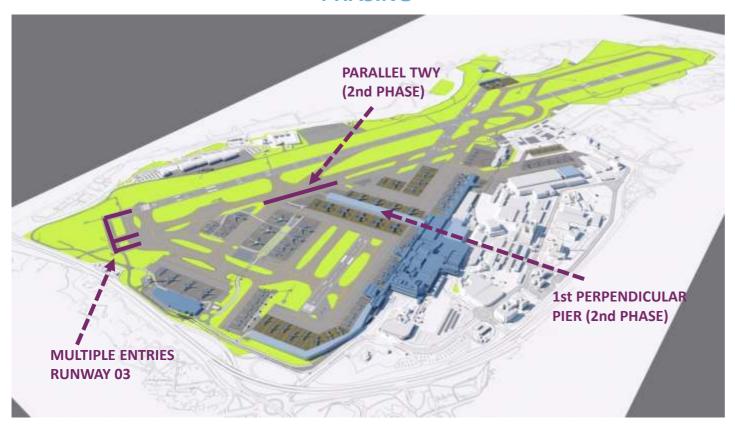
 BEGINNING OF THE CONSTRUCTION OF THE FIRST PERPENDICULAR PIER



HUMBERTO DELGADO AIRPORT

O Humberto Delgado Airport Development

PHASING



PHASE D - 2033-2041

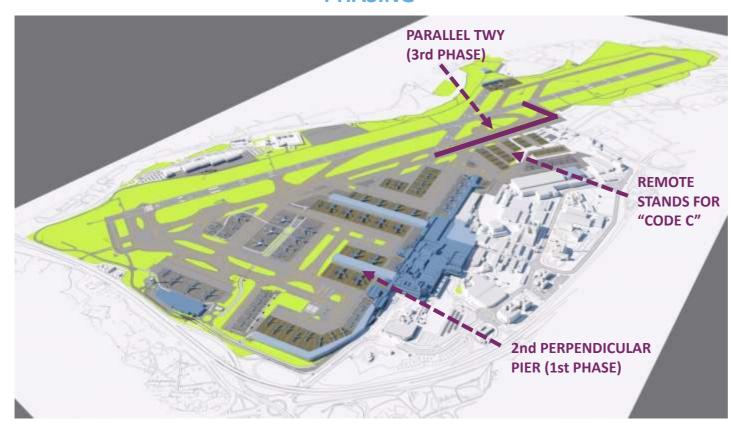
- MULTIPLE ENTRIES IN RUNWAY 03
- PARALLEL TAXIWAY (2nd PHASE)
- FIRST PERPENDICULAR PIER (2nd PHASE)



HUMBERTO DELGADO AIRPORT

Humberto Delgado Airport Development

PHASING



PHASE E - 2042-2048

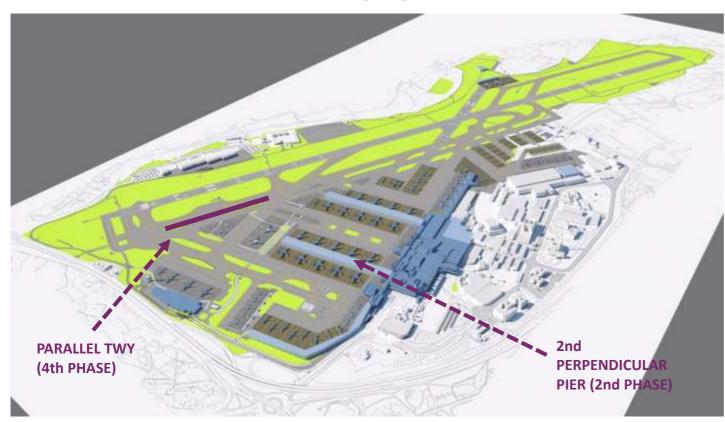
- BEGINING OF CONSTRUCTION OF THE SECOND PERPENDICULAR PIER (1st PHASE)
- NEW APRONS FOR AIRCRAFT PARKING
- CONSTRUCTION OF THE PARALLEL TAXIWAY (3rd PHASE)



HUMBERTO DELGADO AIRPORT

O Humberto Delgado Airport Development

PHASING



- CONSTRUCTION OF THE PARALLEL TAXIWAY (4th PHASE)
- CONSTRUCTION OF THE SECOND PERPENDICULAR PIER (2nd PHASE)





HUMBERTO DELGADO AIRPORT

Humberto Delgado Airport Development

PHASING



Ultimate Stage – Until 2062

• CONSTRUCTION OF THE SECOND PERPENDICULAR PIER (3rd PHASE)

TOAL STANDS	95
CONTACT	56
REMOTE	37





DE PORTUGAL

